

**CONCORDIA EMPLOYERS' CONFEDERATION
DIALOGUE FOR DEVELOPMENT**

SUMMIT 2026

How to unlock Romania's capital

6 November 2026

InterContinental Athénée Palace Bucharest

Capital is not distributed equally. It flows to where there is a market, a vision, and trust, where institutions function and the rules of the game are as simple and clear as possible. Romania is competing for this capital at the regional level, vying for investment with Poland, Hungary, Bulgaria and Greece. Europe, in turn, is competing for capital and competitiveness with the major economies outside the EU, the United States and China.

The global economy is entering a new stage, one in which the rules of competitiveness are being rewritten simultaneously on multiple fronts. The fragmentation of value chains, the acceleration of the technological transition, the European Union's economic security agenda, and the reconfiguration of global trade relations are creating a context of real opportunity for economies that know what they want and act consistently.

Romania has concrete advantages: a valuable geostrategic position, energy and agricultural resources with growing potential and relevance, an industrial sector with room for upgrading, and human capital in the IT sector with proven technical capabilities, alongside a large majority of citizens whose skills are not adapted to the economy of the future.

All these angles must be considered if we want continued investment, stronger exports, more innovation, and, by extension, more well-paid jobs. What is needed is a plan and the will to execute it.

Event host: Tudor Mușat, journalist

09:00 – 10:00 | Registration & Welcome coffee

10:00 – 10:45 | Official opening

- **Dan Șucu**, President of Concordia Employers' Confederation
- **Nicușor Dan**, President of Romania
- **Maciej Witucki**, President of BusinessEurope

Keynote speaker

10:45 – 11:00 | Roxana Mînzatu, Executive Vice-President, European Commission

11:00 – 11:15 | Coffee break

11:15 – 12:15 | Europe in global competition: Capital, competitiveness, and strategic directions

Romania enters 2026 with an ambivalent competitiveness profile: signs of real progress, but also well-known structural vulnerabilities that remain insufficiently addressed. The first panel positions Romania within the context of European and global competition for capital: who succeeds, why, and where Romania stands in this race.

Panellists:

- **Mihaela Lupu**, Board Member, Confederația Patronală Concordia
- **Raluca-Ana-Maria Nicolescu**, General Director, The Investment and Development Bank
- **Paweł Borys**, President, MCI Capital TFI
- **Dan Bucșa**, Macro Strategist, Wellington Management
- **Piotr Jabłoński**, Managing Director of Foreign Affairs Area, Polish Development Bank (BGK)

Moderator: Douglas Busvine, journalist POLITICO Europe

12:15 – 13:00 | Lunch

13:00 – 13:30 | Guest speaker Stéphane Garelli, Professor of World Competitiveness, Professor Emeritus at Institute of Management Development (IMD) & University of Lausanne, former Chairman Le Temps newspaper

13:30 – 14:30 | Capital for Romania and the CEE: Models, instruments, and action

We have a diagnosis and a European perspective. What truly matters is which successful models from the CEE Romania can adopt, which instruments are missing, and what concrete commitments the authorities and the private sector are willing to make.

Panellists:

- **Alexandru Petrescu**, President, Financial Supervisory Authority
- **Cosmin Marinescu**, Deputy Governor National Bank of Romania (TBC)
- **Jacek Jastrzębski**, Chair of the Board of the Polish Financial Supervision Authority
- **Andrei Gemeneanu**, President, ROPEA

Moderator: Marius Pancu, journalist

14:30 – 14:40 | Closing remarks

Paul Aparaschivei, Executive Director, Confederația Patronală Concordia